

Highlights

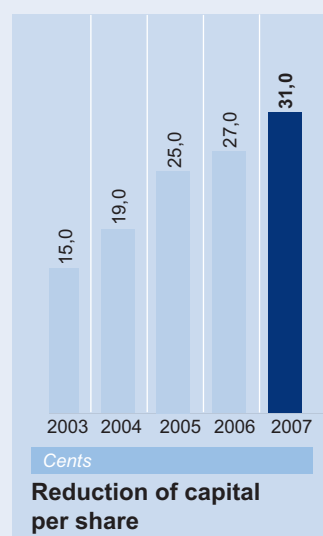
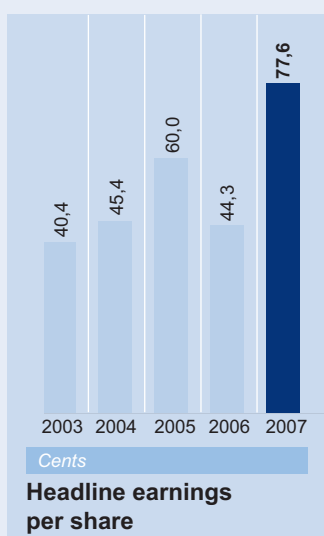
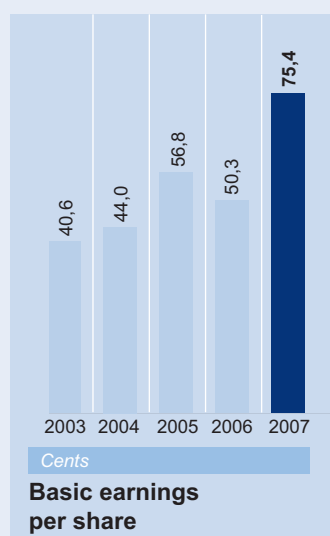
Strategic highlights

- Commissioned two new hospitals in South Africa
- Acquired the remaining interest in Community Hospital Group
- Awarded PPP concession for Port Alfred and Settlers hospitals
- Successful integration of General Healthcare Group
- Opened three new NHS facilities in the United Kingdom

Financial highlights

- 50% increase in basic earnings per share
- 27% increase in adjusted¹ headline earnings per share
- 20% increase in final reduction of capital per share
- 15% increase in South African revenue
- 14% increase in South African operating profit

¹Headline earnings adjusted to exclude HPFL BEE charge of R65 million in 2006 and the effect of the change in the UK corporate tax rate of R372 million in 2007.



Operational highlights

- ➔ 6% growth in South African total admissions to 1 million
- ➔ 9% growth in South African primary care visits to 3,6 million
- ➔ 37% growth in managed care lives in South Africa to 177 400
- ➔ SAP financial and logistics platform rolled out in South Africa
- ➔ GHG core² EBITDA expanded to £176 million

Sustainability highlights

- ➔ 3 700 nurses and paramedics trained at a cost of R100 million
- ➔ 15 300 indigent patients treated by Netcare 911
- ➔ Commenced HIV/Aids VCT programme
- ➔ Netcare 911 awarded top healthcare facilities brand
- ➔ Obtained Level 5 BEE Empowerdex rating

²Core EBITDA before restructuring and retrenchment costs, debt transaction costs, NHS bid and mobilisation costs of £5,6 million.

