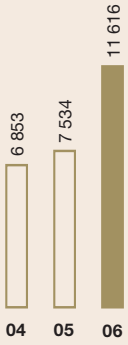
Outlook for 2007

Revenue
(R million)



We are targeting revenue growth of 9% to 11% in the South African operations in the 2007 financial year. The commissioning of two new hospitals in 2007 should contribute to growth in the second half of the financial year. We anticipate revenue from the UK to be in the region of £650 – £700 million. It is difficult to forecast the Netcare UK revenue from the NHS services. Several new projects will be mobilised in 2007, but the timing thereof is uncertain.

EBITDA[1] margin
(%)

We aim to maintain the South African EBITDA margins above 20% in the 2007 financial year. The commissioning of two new hospitals will place pressure on margins as they incur initial losses during their start-up phases. The combined UK businesses achieved EBITDA margins of 24% (before restructuring and bid costs). We aim to enhance these margins through various initiatives aimed at increasing efficiencies across the group of hospitals in areas such as procurement, nurse resourcing and completeness of revenue.

Net debt[2]
(R million)

We estimate South African capital expenditure will be in the region of R800 to R900 million in the 2007 financial year. The capital expenditure for the UK will be limited by the cash flows. We expect to spend in the region of £20 to £30 million on maintenance capital expenditure for the private hospital services. We are focused on reducing the South African debt. We have successfully refinanced the UK debt and expect it to remain at such levels for the next few years until we realise proceeds from the sale of properties. We do not expect GHG to pay a dividend in the short to medium term. Netcare has no formal dividend policy, but remains committed to delivering attractive total returns to shareholders.

[1] EBITDA before deducting restructuring charges, BEE share-based expense and NHS bid costs
[2] The UK net debt of R25 724 million has no recourse to the South African operations